

2016 SATU Presidents' Forum Steering Committee Meeting

Venue: Level B2, Fu Cheng Meeting Room, Shangri-La's Far Eastern Plaza Hotel Tainan

November 12th, 2016

	Agenda Title	Annex
1.	Welcoming of Steering Committee Representatives Adoption of the Agenda Internet Video Conference	Annex 1
2.	Approval of the Minutes of 2015 Steering Committee Meeting	Annex 2
3. (Motion 1)	On Implementation of Membership Fees I. Background II. Overview of membership fee payment III. Current constitution on matters regarding SATU Membership IV. Proposed Actions 1. Proposed Action 1: Approval of final list of 2015-2016 members 2. Proposed Action 2: Approval of SATU Membership Guidelines as an attachment to SATU constitution for membership fee collection. 3. Proposed Action 3: Approval of 2015-2016 activities expenditure 4. Proposed Action 4: Approval of starting date of 2017-2018 Biennial Membership fee collection is March 1 st , 2017. 5. Proposed Action 5: Approval of 2017-2018 membership fee expected income. 6. Proposed Action 6: Approval of 2017 financial planning.	Annex 3

4. (Motion 2)	<p>Continuing SATU Joint Research Scheme</p> <ol style="list-style-type: none"> I. Background Information II. List of 2016 Implemented Projects by NCKU III. List of 2016 Implemented Projects by SATU Member Universities IV. Proposed Action: The International Secretariat will call for proposals from all member universities in 2017. 	Annex 4
5. (Motion 3)	<p>An Initiative about Student Learning Mobility and Regional Collaboration through SATU Platform</p> <ol style="list-style-type: none"> I. Background Information II. Proposed Action <ol style="list-style-type: none"> 1. Proposed Action 1: Call for participation through the SATU platform. 2. Proposed Action 2: Review SATU member universities' current strategies and actions on student mobility and regional collaboration. 3. Proposed Action 3: Form a working committee to support action operation mentioned above. 4. Proposed Action 4: Initiate an ERASMUS-like program, tentatively called Satu Mobility Action for Regional Talent (SMART) program. 	Annex 5
6. (Motion 4)	<p>Themes and date for 2017 Steering Committee Meeting</p> <ol style="list-style-type: none"> I. Background Information II. Proposed Actions <ol style="list-style-type: none"> 1. Proposed Action 1: Choose a date. 2. Proposed Action 2: Decide host university. 3. Proposed Action 3: Set a tentative theme. 	Annex 6
7.	Other Motions and Proposals	
8.	Closing	

Annex 1: 2015-2016 Steering Committee Representatives

(Listed alphabetically by country)

Chairperson:

- 1. Dr. Huey-Jen Jenny Su**
President, National Cheng Kung University, Taiwan
Email: em50000@email.ncku.edu.tw

Secretary General:

- 2. Dr. Cheng-Hung Huang**
Executive Vice President, National Cheng Kung University, Taiwan
Email: em50070@email.ncku.edu.tw

Executive Secretary:

- 3. Prof. Yueh-Min Ray Huang**
Vice President for International Affairs, National Cheng Kung University, Taiwan
Email: satu@email.ncku.edu.tw

Attending Steering Committee Member Representatives:

INDIA

- 4. Dr. Subhasis Chaudhuri**
Deputy Director, Indian Institute of Technology Bombay

INDONESIA

- 5. Dr. Ir. Kadarsah Suryadi DEA**
Rector, Institut Teknologi Bandung
- 6. Dr. Dian, Ekowati**
Head of International Office and Partnership, Universitas Airlangga

MALAYSIA

- 7. Prof. Datuk Dr. Mohd Harun Abdullah**
Vice Chancellor, Universiti Malaysia Sabah
- 8. Dr. Rofina Yasmin Othman**
Associate Vice Chancellor, University of Malaya

PHILIPPINES

- 9. Dr. Myrna Quinto**
Vice President for Academic Development, Far Eastern University
- 10. Dr. Grace C. Ramos**
Director, Office of International Linkages, University of the Philippines

SINGAPORE

11. Prof. Er Meng Hwa

Vice President (International Affairs), Nanyang Technological University

TAIWAN

12. Prof. Jiun-Huei Protty Wu

Deputy Vice President for International Affairs, National Taiwan University

13. Dr. Jeffrey J.P. Tsai

President, Asia University

THAILAND

14. Dr. Pattara Aiyarak

Vice President for Global Relations, Prince of Songkla University

VIETNAM

15. Dr. Nguyen Duc Nghia

Vice President, Vietnam National University, Ho Chi Minh City

Annex 2: Approval of the Minutes of 2015 Steering Committee Meeting

Annual steering committee meeting 2015

Time: November 27th, 2015, 9:30 am ~ 12:30 pm

**Venue: Gedung Achmad Bakrie, Institut Teknologi Bandung, Bandung,
Indonesia**

Chairperson: Prof. Huey-Jen Jenny Su

President, National Cheng Kung University, Taiwan

Secretary General: Prof. Cheng-Hung Huang

Executive Vice President, National Cheng Kung University, Taiwan

Executive Secretary: Prof. Yueh-Min Ray Huang

Vice President for International Affairs, National Cheng Kung University, Taiwan

Committee Members:

BRUNEI

1. Prof. Dr. Malai Haniti

Deputy Director of Research, Universiti Brunei Darussalam

INDIA

2. Prof. Sushil

Deputy Director (Operations), Indian Institute of Technology Delhi

INDONESIA

3. Prof. Kadarsah Suryadi

Rector, Institut Teknologi Bandung

4. Prof. Dr. Djoko Santoso

Vice Rector for Academic and Student Affairs, Universitas Airlangga

MALAYSIA

5. Prof. Noorsaadah Abd Rahman

Deputy President for Research and Innovation, University of Malaya

6. Prof. Dr. Shahril Yusof

Deputy Vice Chancellor (Research & Innovation), Universiti Malaysia Sabah

PHILIPPINES

7. Dr. Myrna P. Quinto

Vice President for Academic Development, Far Eastern University

8. Dr. Aaron Joseph L. Villaraza

Deputy Director of the Office of International Linkage, University of the Philippines

SINGAPORE

9. Prof. Lalit Goel

Director, Office of Global Education and Mobility, Nanyang Technological University

THAILAND

10. Prof. Kua Wongboonshin

Advisor to the President, Chulalongkorn University

11. Asst. Prof. Dr. Kewalin Thammasitboon

Assistant President for International Relations, Prince of Songkla University

TAIWAN

12. Dr. Lin, Feng-Tyan

Vice President, Asia University

VIETNAM

13. Le Quan

Vice-President, Vietnam National University, Hanoi

14. Prof. Dr. Duong Anh Duc

Vice-President, Vietnam National University, Ho Chi Minh City

Prof. Huey-Jen Jenny Su called the meeting to order at 9:30 am.

Prof. Kadarsah Suryadi delivered the opening speech, stated that it was an honor to be the host and also the first time SATU president forum event to be carried out outside Taiwan. He then highlighted higher education is facing global challenges and the world is moving towards high globalization, the border between countries are disappearing. SATU president forum can be used as a platform to share and learn from each other on how universities should react to global challenges.

Prof. Huey-Jen Jenny Su welcomed all the members and started off by thanking ITB colleagues for their support, friendship and hard work in organizing this event. She mentioned that for SATU to become sustainable, it is necessary to have every member institutions engaged in different ways through the time. She briefly talked about the original intention of SATU platform which was organized by NCKU 12 years ago and the progress it has made so far. She also mentioned that there have always been 2 member institutions elected every year to become steering committee member and the election is decided by the member institutions of respective countries. She then thanked the commitment of steering committee members and would like to see more contributions from SATU peer institutions in the future.

Each institution representative gave a brief self-introduction (how to pronounce their names, interest, anticipation, what to accomplish from the event)

Prof. Yueh-Min Ray Huang presented a brief overview of SATU activity report from the past 1 year.

Prof. Huey-Jen Jenny Su provided more details about the report highlights.

Prof. Huey-Jen Jenny Su asked the approval to proceed with the meeting agenda. The adoption of agenda was approved.

Prof. Huey-Jen Jenny Su asked the approval for the minutes of 2014 steering committee meeting. The minutes was approved.

Agenda 1: Implementation of Membership Fee

Prof. Yueh-Min Ray Huang stated the motion for approval of the 2015 activity expenditure and financial lease, approval of SATU membership guidelines as in attachment to SATU contribution for membership fee collection, and approval of next year financial planning.

Prof. Huey-Jen Jenny Su said that SATU international secretariat will continue to invite and propose new members to join the platform. Through recruitment process based on academic reputation and regional importance, applicant can send forward a list of references, and also recommendation from existing member institutions. She reiterated that guidance for collection of membership fee is attached in the booklet.

Agenda 2: Proposal of steering committee meeting

Prof. Yueh-Min Ray Huang were asked to further elaborate the reason behind the proposed motion by *Prof. Huey-Jen Jenny Su*.

Prof. Yueh-Min Ray Huang replied that since member universities are scattered across a wide region, internet video conference will connect the president or rector of member universities so that they can actively participate in the meeting.

Prof. Huey-Jen Jenny Su added that heavy schedules could be a problem for rector or vice rector. The alternative option for having audio video conference and at the same time for the votes to be legally adopted in the resolution are being taken into consideration for next year committee meeting. However, she also emphasized the importance of physical presence in strengthening friendship which could bring out different ambience of friendly human interaction.

Prof. Sushil commented that for those members who could not come, they may be present by using mobile phone.

There were no objection and the motion was approved.

Agenda 3: Joint Research Center among members

Prof. Yueh-Min Ray Huang gave an overview of the industrial collaboration within the past 1 year and encouraged members to join GAIA.

Prof. Sushil asked whether the SATU membership also included membership to GAIA.

Prof. Huey-Jen Jenny Su replied that member institutions are automatically part of it, yet the success of GAIA has to be based on real substance, resulting from the effort of steering committee to go back to each member's institutions as a foundation to jointly mobilize ideas in becoming a consortium network. The network itself goes beyond the member institutions but must be in specific industry or sector, and need to have the real things to happen because it is based on academia industry collaboration. The outcome or value cannot be realized if it's only among the member's institutions themselves.

Dr. Aaron Joseph L. Villaraza asked about whether the signing of MOU is between partner academic institutions or with SATU in general.

Prof. Huey-Jen Jenny Su replied that as long as it is signed, any feasible experimented model which has been proven to be successful will be implemented for the entire SATU platform. She also mentioned that the financial support and working items can be negotiated each time, and those who have paid membership fee or put in extra efforts will receive more benefits. She emphasized relying on new seeds to be formulated since different industries have different level of maturities which can affect their readiness to work with academia institutions.

Prof. Noorsaadah Abd Rahman asked to clarify the conflict with other institutions who are also interested in the same industry.

Prof. Huey-Jen Jenny Su indicated SATU platform as another complimentary mechanism to consider and get things going, since all institutions are academic partners and hopefully new memorandum will bring new incentives for member's institutions to work more effectively.

Prof. Dr. Shahril Yusof asked about the SATU joint research center, especially how the platform can be used to link the research interests and specialties of particular center in different institutions.

Prof. Huey-Jen Jenny Su explained that SATU will proactively collect, summarize, and promote the information to highlight the update and strength of each member institutions to be shared with others. In addition, SATU will also rely on its own resources to experiment few models that seem to be successful, and then bring them over to the platform so as to allow the member universities smooth participation in the network alliance. It is also possible for institutions to invite their industry partners or government supporters into the platform while maintaining 1 by 1 relationship among them.

Prof. Feng-Tyan Lin asked whether the subcommittee of industrial academia cooperation will be in charge of joint research center and also other project under the network, such as GAIA.

Prof. Huey-Jen Jenny Su replied that it was a precise understanding. She welcomed the contribution of any appropriate models from member institutions to be proposed in the meeting.

Dr. Aaron Joseph L. Villaraza asked how will the MOU work out in terms of intellectual property issue.

Prof. Huey-Jen Jenny Su pointed out that the details come along in every specific memorandum which is based on previous successful models. The workable mechanism of assigning the right of intellectual property percentage, such as resource input and outcome, as well as protecting academic independence of research institution are offered to member's institution for their specific objective which will be detailed in proposal.

Agenda 4: Proposed alignment of University Museum

Prof. Yueh-Min Ray Huang gave a brief overview of NCKU success story from joint exhibition with museums in Czech Republic.

Prof. Huey-Jen Jenny Su elaborated more details on matters regarding museum exhibition as greater possibility for alliance.

Prof. Feng-Tyan Lin declared his support for the proposal.

Short break for 15 minutes.

Prof. Kadarsah Suryadi presented a brief overview of Indonesian higher education and Institut Teknologi Bandung.

Prof. Djoko Santoso gave a brief introduction of Universitas Airlangga.

Dr. Dodi Sudiana gave a brief introduction of Universitas Indonesia.

Agenda 5: Continuing SATU Joint Research Scheme

Prof. Yueh-Min Ray Huang gave a brief overview of project summary report done by NCKU and SATU member universities. He added that researchers are welcomed to submit proposals to secretariat which are then matched to the respective institutions.

Prof. Huey-Jen Jenny Su explained that the best way to sustain academia exchange is through research scheme. The way it works is by reserving seed money for the proposed faculty to invite counterparts from SATU member institutions and allowing them to have face to face workshop or detailed planning of their joint research scheme. She elaborated further that through financial support to identify the top list of those faculties, institutions can use the support to invite counterparts of their interests to meet and plan their joint scheme in more details. There are many opportunities to request for support on international collaboration as quite a few successful partnerships have been supported through the platform, one of the example is EU project. She also expressed her favor for the setting to continue in the future. Besides that, she said that seed money is very affordable and the purpose of SATU platform is to announce and network so that member's information can be accessible to many institutions. Every year general assembly will invite teams to come forward and give

academic presentation based on their stories which are being used to identify even more partnerships.

Prof. Dr. Shahril Yusof acknowledged and shared his opinion regarding increased publication ranking and citation, reward and recognition from joint research scheme project.

Dr. Myrna P. Quinto mentioned that her university would like to increase research collaboration and asked whether there is any topic proposal or research priority agenda that can be submitted to the secretariat.

Prof. Huey-Jen Jenny Su replied that on average, internationally co-authored papers received more favorable citations regardless of the field or sector as is evident from QS database. Also, according to dollar to dollar match principle, SATU can only afford seed money which is based on individual proposal. She emphasized the platform as another added value for member institutions to invite partners and be recognized by more universities as well as extra opportunities to organize efforts.

Prof. Noorsaadah Abd Rahman confirmed her support for the research scheme and pointed out previous successful collaboration with NCKU.

Dr. Aaron Joseph L. Villaraza asked whether the seed money covers airfare and accommodation for interested partners to meet up.

Prof. Huey-Jen Jenny Su clarified that once a project turns out to be successful, it will automatically receive extra seed money. There is no research money in the initial phase so as to have enough time to observe whether the group can actually work out. Also, for those people involved in environmental information, it could be the mechanism and venue to exchange information and enlarge database; therefore, money is not the main focus.

Prof. Noorsaadah Abd Rahman asked about the timing of seed money application.

Prof. Cheng-Hung Huang replied that the call for once a year proposal and its related information will be announced to all member's universities beforehand. Members are welcomed to host the joint research scheme and submit the topic, after that SATU will disclose the information to other institutions. The information will then be forwarded to host institution for member selection purpose and discussion on research will begin once it passed the evaluation process. Hence, seed money provides the airfare and accommodation fees for the visitation to host institution. Joint research scheme can then send representatives to general assembly for presentation to all member universities.

Prof. Huey-Jen Jenny Su agreed that the scheme is very affordable and useful.

Prof. Cheng-Hung Huang asked member universities to include SATU in their acknowledgement should there be any publications in the future.

Prof. Huey-Jen Jenny Su said she is eagerly awaiting new initiatives and proposals which can attract European and US partners to acknowledge SATU being another alliance platform in western countries. She emphasized that the goal is quite possible through identifying intensive short terms and specifically oriented workshops or training courses.

Agenda 6: Actions to be discussed

Prof. Yueh-Min Ray Huang gave an overview of motions to be discussed, which consisted of 4 actions: date of next year general assembly, host university, provisional themes for general assembly, and approval for next year activity plans. The provisional themes include mobility research education cooperation between SATU member universities and international internship.

Prof. Huey-Jen Jenny Su clarified that usually the general assembly is held on Friday and Saturday due to the heavy schedule of rector and president of universities. She stated that internship enables students to be more in touch with the real world of respective countries as part of the higher institution community. The key is to provide smooth connection from curriculum design and credit recognition so that industry can play a much bigger role in the design. She also pointed out the challenging issues of credit transfer system and semester schedule planning within the Asian communities.

Prof. Dr. Shahril Yusof welcomed the next SATU general assembly to be held in University Malaysia Sabah.

Prof. Sushil welcomed the next SATU general assembly to be held in New Delhi, India but hinted that there will be much travel involved.

Prof. Huey-Jen Jenny Su appreciated the enthusiasm, support, and willingness to co-host the meeting. She proposed to settle for a few options regarding the dates first and then international secretariat will go back and lay out the appropriate financial arrangement and level of responsibility. She elaborated that financial resources could vary between institutions but must be transparent to reflect the rough estimation of financial arrangement. She called for each member to discuss with their respective universities in looking for the most feasible way to share the responsibility together.

Asst. Prof. Dr. Kewalin Thammakitboon welcomed the next SATU general assembly to be held in Phuket, Thailand.

Prof. Huey-Jen Jenny Su commented that NCKU relies on the support from its alumni in Thailand, Indonesia, Malaysia, and Brunei to co-host with partner institutions.

Prof. Dr. Shahril Yusof recommended that the theme can be something related to security.

Prof. Huey-Jen Jenny Su agreed with the idea and came up with security and safety, which encompasses broad important issues, such as cyber security and environmental security. She emphasized that it can be the focal point for academic disciplines to link with government and non-governmental organizations. In addition, steering committee members will volunteer as working committee to design a program and correspondent will be notified through email. She also urged member institutions to have designated staff or contact person be made available to SATU secretariat.

Prof. Sushil proposed the date to be October 28 - 29.

Prof. Sushil proposed the date to be November 4 - 5.

Prof. Sushil proposed the date to be November 20 - 21.

Prof. Le Quan shared that representatives from Vietnam disapprove November 20 – 21 because of teacher's day.

Based on majority votes, the date is temporarily settled on October 28 – 29.

Prof. Huey-Jen Jenny Su clarified the need to phrase the theme in order to better reflect safety and security issues.

Prof. Huey-Jen Jenny Su announced that SATU platform will help to advertise summer intensive program from member institutions.

Adjournment

Prof. Huey-Jen Jenny Su adjourned the meeting at 12:30 pm.

Annex 3: Implementation of Membership Fee

I. Background:

1. In year 2012 the SATU General Assembly passed a constitutional amendment for a biennial membership fee of USD 600. The SATU Constitution has been accordingly amended.
2. On March 2nd, 2015, the SATU International Secretariat announced the payment due notice for the 2015-2016 Biennial Membership Fee, effective 2015 January 1st through 2016 December 31st. Payment has ended on July 31st, 2015.

II. Overview of membership fee payment

Total income from 2015-2016 membership fee:

USD 50,400 (~1,512,000 NTD)

Region	Number of Members Before Payment	Number of Members After Payment
Overseas	33	32
Taiwan	43	52
Total	76	84

Year 2015-2016 summary	
Total expenditure, in USD(NTD)	212,356(6,370,720)
Support from membership Fee, in USD(NTD)	44,333(1,330,000)
Support from NCKU, in USD(NTD)	168,023(5,040,720)

III. Current constitution on matters regarding SATU Membership

SATU constitution article IV: membership

1. Starting members include those universities that attended the 2003 "Presidents' Forum of Southeast Asia Universities."
2. Additional members are to be nominated and approved by members of the Steering Committee.
3. Criteria of membership:
 - Comprehensive university,
 - Technological and vocational institution with a high reputation and distinguished performance.
4. Maintenance of membership: To support the development and efforts of the SATU Presidents' Forum, membership fee of USD 600 is due biennially to maintain membership. Each member will receive a biennial notice concerning when membership is due to expire, specifying the means by which it can be renewed and the appropriate membership fee. The membership fee collection and notification will be administered by the International Secretariat.

IV. Proposed Actions:

1. Proposed Action 1: Approval of final list of 2015-2016 members

Brunei

1. Universiti Brunei Darussalam

India

2. Indian Institute of Science Bangalore
3. Indian Institute of Technology Bombay
4. Indian Institute of Technology Delhi

Indonesia

5. Airlangga University
6. Institut Teknologi Bandung
7. Universitas Gadjah Mada
8. Universitas Indonesia
9. University of Muhammadiyah Prof. Dr. Hamka

Malaysia

10. Universiti Malaysia Sabah
11. Universiti Sains Malaysia
12. Universiti Teknologi Malaysia
13. Universiti Tunku Abdul Rahman
14. University of Malaya

The Philippines

15. Centro Escolar University
16. De La Salle University-Manila
17. Far Eastern University
18. University of the East
19. University of the Philippines

Singapore

20. Nanyang Technological University
21. National University of Singapore

Taiwan

22. Asia University
23. Chang Jung Christian University
24. Chaoyang University of Technology
25. Chia Nan University of Pharmacy & Science
26. China Medical University
27. Chinese Culture University
28. Feng Chia University
29. Fooyin University
30. I-Shou University
31. Kaohsiung Medical University
32. Lунghwa University of Science and Technology
33. Meiho University
34. Mingdao University
35. Nanhua University
36. National Central University
37. National Cheng Kung University
38. National Chi Nan University
39. National Chiao Tung University

Annex 3: Implementation of Membership Fee

40. National Chiayi University
41. National Chung Cheng University
42. National Chung Hsing University
43. National Dong Hwa University
44. National Ilan University
45. National Kaohsiung First University of Science and Technology
46. National Kaohsiung Normal University
47. National Kaohsiung University of Applied Sciences
48. National Kaohsiung University of Hospitality and Tourism
49. National Pingtung University of Science and Technology
50. National Quemoy University
51. National Sun Yat-sen University
52. National Taichung University of Science and Technology
53. National Taipei University
54. National Taipei University of Technology
55. National Taitung University
56. National Taiwan Normal University
57. National Taiwan University
58. National Taiwan University of Science and Technology
59. National Tsing Hua University
60. National United University
61. National University of Kaohsiung
62. National Yang-Ming University
63. National Yunlin University of Science and Technology
64. Shih Chien University
65. Soochow University
66. Southern Taiwan University of Technology
67. Ta Hwa University of Science and Technology
68. Taipei Medical University
69. Tajen University
70. Tamkang University
71. Tunghai University
72. Wenzao Ursuline College of Languages
73. Yuan Ze University

Thailand

74. Chiang Mai University
75. Chulalongkorn University
76. Khon Kaen University
77. Maejo University
78. Mahidol University
79. Prince of Songkla University
80. Rangsit University

Vietnam

81. Foreign Trade University
82. University of Economics, Ho Chi Minh City
83. Vietnam National University, Hanoi
84. Vietnam National University, Ho Chi Minh City

2. Proposed Action 2: Approval of SATU membership guidelines as an attachment to SATU constitution for membership fee collection.

- **Eligibility**
Renowned universities of Southeast and South Asia countries and Taiwan who are interested in the development of building up the cooperation with other universities in these regions are eligible for membership in SATU Presidents' Forum.
- **To Join SATU**
Send the request for membership of SATU to the International Secretariat. The annual Steering Committee meeting has full and final discretion to decide whether to admit a new member. Admission is approved upon the consent of the majority of Steering Committee members. When matters arise of necessity, the Committee can vote their decision through circulation of formal document.
- **Term of Membership**
Membership in SATU is biennial in its cycle, requiring payment of dues every other year. Membership term starts on January 1 of the year of renewing membership and expires on December 31 of the following year.
- **Membership Fee Due**
The biennial membership fee is USD 600. The International Secretariat will send notification of membership fee dues biennially. The payment of biennial dues shall constitute formal recognition of membership.
- **Membership Benefits**
 - Membership benefits include voting in elections at the General Assembly or voting through correspondence.
 - Members of SATU are entitled to be elected to serve on the Steering Committee.
 - Members can participate in activities held by SATU without registration charges, including the SATU Intensive Program, Joint Research Scheme, fellowship programs, etc. Some activities are open to members only.
 - Travel expenses and/or accommodations for participants of SATU members to General Assembly and Steering Committee Meeting will be partly covered.
 - Various forms of support will be offered to member university scholars who participate in major SATU events.
 - With the consensus among Steering Committee, SATU International Secretariat will conduct surveys on academic information/activities of Member universities and circulate among Members and Observers.

3. Proposed Action 3: Approval of 2016 activities expenditure

(1) Year 2015: Past activities expenditure

Year	Expenditure Items	Period	Expenditure, in USD(NTD)	
			SATU Membership Fee	NCKU
2015	Secretarial Office Personnel Fee	Year-round	0.00	23,334 (~700,000)
	Secretarial Office Operation Fee & Miscellaneous	Year-round	0.00	6,666 (~200,000)
	SATU Joint Research Scheme	July - September	0.00	13,333 (~400,000)
	SATU Steering Committee Meeting	November 26-27	11,667 (~350,000)	11,667 (~350,000)
	SATU International Secretariat Visits Indonesia	November 26-27	0.00	10,024 (~300,720)
Total			11,667 (~350,000)	65,024 (~1,950,720)

(2) Year 2016: Past and current activities expenditure

Year	Expenditure Items	Period	Expenditure, in USD(NTD)	
			SATU Membership Fee	NCKU
2016	Secretarial Office Personnel Fee	Year-round	0.00	23,334 (~700,000)
	Secretarial Office Operation Fee & Miscellaneous	Year-round	0.00	6,666 (~200,000)
	SATU Joint Research Scheme-Airfare and Accommodation	July - September	0.00	11,333 (~340,000)
	Workshop	July-August	0.00	8,333 (~250,000)
	Presidents' Forum General Assembly	November 11-13	32,666 (~980,000)	53,333 (~1,600,000)
Total			32,666 (~980,000)	102,999 (~3,090,000)

4. Proposed Action 4: Approval of starting date of 2017-2018 biennial membership fee collection is March 1st, 2017.

Annex 3: Implementation of Membership Fee

The 2017-2018 Biennial Membership will be effective 2017 January 1 through 2018 December 31, the SATU International Secretariat plans to announce the payment notice for the 2017-2018 Biennial Membership Fee on March 1st, 2017.

5. Proposed Action 5: Approval of 2017-2018 membership fee expected income.

Expected income from 2017-2018 membership fee is the same as 2015-2016, USD 50,400 (~1,512,000 NTD).

6. Proposed Action 6: Approval of 2017 financial planning.

(1) Year 2017: Future activities budget

Year	Budget Items	Period	Expenditure, in USD(NTD)	
			SATU Membership Fee	NCKU
2017	Secretarial Office Personnel Fee	Year-round	0.00	23,334 (~700,000)
	Secretarial Office Operation Fee & Miscellaneous	Year-round	0.00	6,666 (~200,000)
	SATU Joint Research Scheme-Airfare and Accommodation	July - September	0.00	13,333 (~400,000)
	Workshop	July-August	0.00	8,333 (~250,000)
	SATU Steering Committee Meeting	October-November	11,667 (~350,000)	11,667 (~350,000)
	SATU International Secretariat Visits the Philippines	November-December	0.00	7,000 (~210,000)
Total			11,667 (~350,000)	70,333 (~2,110,000)

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Annex 4: Continuing SATU Joint Research Scheme

I. Background Information

The establishment of the Joint Research Scheme provides a partnership platform for academia-industry collaboration among SATU member universities to integrate resources. The SATU Joint Research Scheme facilitates the engagement and mutual cooperation of researchers within the SATU member universities by integrating academic resources and linking research interests. The aim of the Scheme is to increase the quality, quantity and profile of cooperative research.

The SATU Joint Research Scheme program awarded four joint research projects in 2012 between National Cheng Kung University (NCKU) research centers and corresponding SATU member universities in the areas of infectious disease, medical devices, alternative energy, and optoelectronics. In 2013, seven joint research projects were identified and implemented under this SATU Joint Research Scheme. From 2012 to 2013, all hosting units were from NCKU, and only its faculty members could be project investigators because NCKU supplied project budgets. This funding had to be used at NCKU, with partner universities collaborating on the projects. Gradually, more universities participated in the program, and now a collaborative strategy has become more common.

SATU Joint Research Scheme has been extended to many different member universities. University of Malaya, National Taipei University of Technology, Universiti Sains Malaysia, and Universiti Tunku Abdul Rahman have played the role as host unit while SATU member universities as collaborators. In 2016, the 4 Universities mentioned above and NCKU have hosted 24 projects in total. The hosting units and principle investigator opportunities are open to all SATU member universities/institutes because we believe that a strong research dynamic across all SATU member universities can offer immense benefits to the overall research quality. The projects details are listed as follows.

II. List of 2016 Implemented Projects by NCKU

	NCKU HOST	PROJECT TITLE	CORRESPONDING UNIVERSITIES
A	Department of Industrial and Information Management, College of Management, NCKU	Open Co-Creation Value for Online Services	Universiti Tunku Abdul Rahman
			Universiti Teknologi Malaysia
B	Medical Device Innovation Center	Medical Device Development Trends in Southeast Asia	Universiti Tunku Abdul Rahman
			University of Malaya
			Prince of Songkla University
C	Center of Infectious Disease and Signaling Research/ NCKU	Uncovering the dynamic mechanisms in pathogenesis of dengue virus infection	National University of Singapore
			University of Malaya
			Mahidol University
D	International Wave Dynamics Research Center / Tainan Hydraulics Laboratory	Combined wind, wave and current loadings on fixed and floating offshore wind turbines	Universiti Teknologi Malaysia
			Universiti Sains Malaysia
			Viet Nam National University Ho Chi Minh City
E	Center for Quality & Innovation, NCKU	Establishment of a Diagnostic Decision Support in Genetic Developmental and Intellectual Disabilities (DD/ID) Diagnostics for Medical Institutions	Nanyang Technological University
			Universiti Teknologi Malaysia

Activities such as seminars and mini-symposiums are incorporated into the Joint Research teams.

III. List of 2016 Implemented Projects by SATU Member Universities

	HOST UNIVERSITY	FACULTY	PROJECT TITLE	CORRESPONDING UNIVERSITIES
A	University of Malaya	Department of Chemistry, Faculty of Science	Cell Membrane Targeting Peptide: Computational Custom-Tailored Peptide Design and Synthesis	University of Science
B	University of Malaya	Nanotechnology and Catalysis Research Centre (NANOCAT)	Photocatalysis degradation of Azo Dye by Hydrogenated Titanium Dioxide	Ho Chi Minh city University of Technology
				National Taipei University of Technology
C	University of Malaya	Institute of Biological Sciences	Proteins recovery technique from Microalgae	National Cheng Kung University
D	University of Malaya	Nanotechnology and Catalysis Research Centre (NANOCAT)	Hydrodeoxygenation of Non-Edible Oil to Renewable Green Hydrocarbon using Transition metal supported on Titania	National Cheng Kung University
E	University of Malaya	Nanotechnology and Catalysis Research Centre (NANOCAT)	Superparamagnetic Iron Oxide Nanoparticles Catalysts (SPION-CAT)	National Cheng Kung University
F	University of Malaya	Low Dimensional Materials Research Centre	Physical Properties and Skyrmion Phase in Manganese Silicide Nanowires Grown By HWCVD	National Cheng Kung University

Annex 4: Continuing SATU Joint Research Scheme

G	University of Malaya	Department of Mechanical Engineering, Faculty of Engineering	Design, Fabrication and Testing of the Novel Cross Axis Wind Turbine	National Cheng Kung University
				National I-Lan University
H	University of Malaya	Department of Mechanical Engineering	Development of High Performance Biopolymer from Vegetable Oils	Southern Taiwan University of Science and Technology
I	University of Malaya	Department of Mechanical Engineering	Preparation, Characterization and Performance Studies of Nanocellulose Based Biocomposites	National Chung Cheng University
J	University of Malaya	Department of Mechanical Engineering	Optimization on engine performance and biofuel production from tropical resources blend with waste cooking oil	Yuan Ze University
				Ho Chi Minh City University of Technology
K	National Taipei University of Technology	Institute of Molecular Science and Engineering	Solar Cell Research	University of Malaya
L	National Taipei University of Technology	Institute of Environmental Engineering and Management	Waste to Energy: Biomass Energy Recovery	University of Malaya
				UP Visayas
M	National Taipei University of Technology	Department of Electronic Engineering	Image and Video Quality Improvement Techniques	Nanyang Technological University
				International University, VNU HCMC

Annex 4: Continuing SATU Joint Research Scheme

N	National Taipei University of Technology	Department of Chemical Engineering and Biotechnology	Semiconductor Materials for Photocatalytic Applications	University of Malaya
				Ho Chi Minh city University of Technology
O	National Taipei University of Technology	Department of Mechanical Engineering	The respiratory compensation auto tuning system with ultrasound image tracking technique	University Malaya
P	National Taipei University of Technology	Department of Business Management	Optimization method and its application in management	Soochow University
Q	National Taipei University of Technology	Institute of Biochemical and Biomedical Engineering	Biosensors and Bioelectronics	University of Malaya
R	Universiti Sains Malaysia	School of Chemical Sciences	Crystallization and Catalytic Behavior of Cesium-based Zeolite Nanocrystals Prepared in Organotemplate-free Hydrogel System	National Taiwan University
				University of Malaya
S	Universiti Tunku Abdul Rahman	Faculty of Arts and Social Sciences	The Role of Openness and Curiosity in the Relationship between Mindfulness and Meaning in Life	Taipei Medical University

IV. Proposed Action: The International Secretariat will call for proposals from all member universities in 2017.

All SATU member schools are welcome to contend for hosting units and principle investigators. Researchers are welcome to submit proposals to the International Secretariat to match research interests.

2016 SATU Joint Research Scheme Project Report

Project Title	Open Co-Creation Value for Online Services
NCKU PI / Co-PI	Pei-Hsuan Hsieh
NCKU Host Unit	Department of Industrial and Information Management, Institute of Information Management
Foreign Co-PIs and Institute	1) Assistant Prof. Rehan Akbar, Universiti Tunku Abdul Rahman, Malaysia 2) Prof. Ali Selamat, Center of Communication and Information Technologies, Universiti Teknologi Malaysia
Visiting date	1) Aug 24, 25, 26 2) Sept 29, 30, Oct 01

I. Objectives

This SATU project intends to explore platform vendors (Taiwan v.s. Malaysia) as well as online users' intention toward using shared accounts on multi-service platforms by carrying out semi-structured interviews and then collecting big data from social network sites for generalizing possible findings of 'open' service phenomenon.

II. Collaborative Strategy

- Sharing interview transcripts and analysis results with each other.
- Using big data analysis tool (provided by foreign co-PI) to explore users' intention toward using shared accounts.
- Exploring different scales of business models for shared account options.
- Inviting to write a grant proposal for next year related research project.

III. Summary of Current Progress in Collaborative Research

Interview data collected from both parties are still in progress. Others are sure to carry out after the interview data were all transcribed and then analyzed.

IV. Future Perspectives

At least one conference paper and one peer-reviewed article can be published in a well-known journal in 2017. Also, being my students' thesis committees in 2017 so that co-writing more papers can become more meaningful.

2016 SATU Joint Research Scheme

Project Report

Project Title	2016 International Conference on Future Healthcare and Economic Development in Southeast Asia
NCKU PI / Co-PI	Prof. Fong-Chin Su
NCKU Host Unit	Medical Device Innovation Center
Foreign Co-PI and Institute	Prof. Au Yong Hui Nee, Universiti Tunku Abdul Rahman, Malaysia Prof. Sinchai Kamolphiwong, Prince of Songkla University, Thailand
Visiting date	Prof. Au Yong Hui Nee: 8/14-16 Prof. Sinchai Kamolphiwong: 8/14-20

I. Objectives

To exchange experience of Medical Device Development trends in Malaysia and Thailand. Through this visiting, it is also an opportunity to create a long term communication bridge between Universiti Tunku Abdul Rahman, Prince of Songkla University and NCKU for further collaboration on Medical Device field.

II. Collaborative Strategy

Using The Global Academia-Industry Alliance (GAIA), promoted by the Medical Device Innovation Center (MDIC), NCKU, as a platform to regroup Key Opinion Leaders (KOL) and the resource in Southeast Asia. Through this GAIA platform, we will be able to build up an efficient and reliable communication network for innovative research institute and medical device industry in Southeast Asian and South Asia countries. Our final goal is to create an innovative ecosystem with value creation that conducts academic and research outputs to innovative applications beneficial to today's ageing society.

III. Summary of Current Progress in Collaborative Research

Prof. Au Yong Hui Nee and Prof. Sinchai Kamolphiwong had invited as speakers for 2016 International Conference on Future Healthcare and Economic Development in Southeast Asia. Through experience sharing of medical device manufacturing, Both members are willing to start a

2016 SATU Joint Research Scheme

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Visiting date	Prof. Au Yong Hui Nee: 8/14-16 Prof. Sinchai Kamolphiwong: 8/14-20
collaboration project based on GAIA model.	
IV. Future Perspectives	
Plan to setup joint research centers in Malaysia and Thailand.	

2016 SATU Joint Research Scheme

Project Report

Project Title	Mosquito-Borne Human Viral Disease: Recent Advancement in Dengue
NCKU PI / Co-PI	Guey Chuen Perng
NCKU Host Unit	Department of Microbiology and Immunology Center of Infectious Disease and Signaling Research
Foreign Co-PIs and Institute	Dr. Garry Nolan, Stanford University, USA Dr. Kovit Pattanapanyasat, Siriraj Hospital, Mahidol University, Bangkok Dr. Justin Jang Hann CHU, National University of Singapore, Singapore Dr. Sazaly Bin Abu Bakar, University of Malaya, Kuala Lumpur, Malaysia Dr. Shih-Yu Chen, Stanford University, USA Dr. Nattawat Onlamoon, Siriraj Hospital, Mahidol University, Bangkok, Thailand
Visiting date	2016/07/15-16

I. Objectives

To communicate dengue research that may deliver a breakthrough information in association of DHF/DSS from different field of studies.

II. Collaborative Strategy

To build the academic research platform and exchange network with invited speakers of SATU and associated members by organizing international symposium at NCKU.

III. Summary of Current Progress in Collaborative Research

The goals achieved from collaborative research are summarized as follows:

1. The interactions between host immune response and dengue virus
Innate immune cells and B cells both play a major role for dengue infection. NCKU worked with the Dr. Kovit Pattanapanyasat and Dr. Nattawat Onlamoon from Faculty of Medicine Siriraj Hospital, Mahidol University to discuss the ability of B cells and the functions of innate immune cells in infected patients.
2. Development of anti- dengue drugs
Dr. Chu Jang Hann from National University of Singapore will discuss the set up of a drug screening system in NCKU to accelerate the pace of drug development.

IV. Future Perspectives

Performed for future perspectives are summarized as follows:

1. Role of single cell in dengue viral infection by novel technology
After receiving the conference invitation, Dr. Garry Nolan headed directly to Academia Sinica to begin his public speech. Subsequently, he presented the future application of CyTOF with the institute. The joint partnership between Academia Sinica and NCKU can utilize this technology for molecular diagnosis of infectious disease or the development of effective drugs against dengue virus.
2. Development of dengue diagnosis tool
New diagnosis tool for dengue is developed by Dr. Chu Jang Hann's team. We will apply this diagnosis tool for screening the dengue specimen form 2015 outbreak in Taiwan.
3. Exchange of treatment and prevention strategies through using clinical and epidemiological perspectives during dengue outbreak in Taiwan, 2015
 - Asymptomatic patients in Tainan area can be used to predict the spread of dengue this year thereby elevating the efficiency of epidemic prevention.
 - Detection of APTT values as pointers to clinical assessment of dengue, in order to give patients proper treatments

2016 SATU Joint Research Scheme

Project Report

Project Title	Combined wind, wave and current loadings on fixed and floating offshore wind turbines
NCKU PI / Co-PI	Ray-Yeng Yang / Yun-Ta Wu and Wen-Yang Hsu
NCKU Host Unit	International Wave Dynamics Research Center (IWDRC) / Tainan Hydraulics Laboratory (THL)
Foreign Co-PI and Institute	^a Thi-Hong-Hieu Le, Ho Chi Minh City University of Technology ^b Hooi-Siang Kang, Universiti Teknologi Malaysia ^c Chee-Ban Cheah, Universiti Sains Malaysia
Visiting date	^a 2016/08/17 ~ 2016/08/19 ^b 2016/08/31 ~ 2016/09/02 ^c 2016/08/31 ~ 2016/09/02

I. Objectives

Due to the increasing demand of energy, wind power is expected to become the fastest growing and highest occupying among all renewable energies in Taiwan, indicating its importance and urgency. This project aims to develop a unique testing platform due to hydrodynamic loadings of wind, wave and current on fixed/floating offshore wind turbines.

II. Collaborative Strategy

IWDRC/THL has the best experimental facilities in Taiwan and has carried out lots of physical modeling due to combined wind/wave/current loadings on different foundations of offshore wind turbine. With using existing experimental data we already have, we are working on developing numerical models with Dr. Le for predicting power performance of wind turbines and with Dr. Kang for understanding the complicated structure responses due to hydrodynamic loadings. On the other hand, Dr. Cheah is an expert on material system such that we are working together on the development of ultra-durable material for offshore wind turbine and will have a physical test using our unique wave basin in the future. In addition to research collaboration, Dr. Le will send her students to our institute as summer intern so as to closely facilitate the relation between Taiwan and Vietnam and to future possibility of Vietnamese students pursue master/doctoral degree at NCKU. In terms of international graduate program, Dr. Kang and Dr. Cheah have strong interests to

2016 SATU Joint Research Scheme

Project Report

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Visiting date	^a 2016/08/17 ~ 2016/08/19 ^b 2016/08/31 ~ 2016/09/02 ^c 2016/08/31 ~ 2016/09/02

lecture courses at NCKU during summer vacation and they are welcome faculty members of NCKU to lecture courses at their universities as well.

III. Summary of Current Progress in Collaborative Research

To catch up the New Southbound Policy of Taiwan government, we are right now working with Dr. Kang and Dr. Cheah on technology development, especially for renewable energy. Preliminary, a novel idea of wave energy converter has been inspired from thoughtful discussions during their visit to Taiwan this September. As a starting point, each institute will assign a graduate student for this research issue – IWDRC/THL focuses on physical modeling, UTM works on numerical modeling and USM is in charge for new material development. We will investigate the same issue of interest in different aspects using different research methods and pursue research funding from each country separately. After a suitable joint research call from the Ministry of Science of Technology, we will have an international research team from NCKU, UTM and USM to work together and for future possibility of commercialization of our renewable energy system.

IV. Future Perspectives

The SATU Presidents' Forum provides a platform, which allows the researchers from Taiwan and other countries to exchange their experience and build solid cooperation. It also greatly increases our internationalization and the visibility of IWDRC and THL.

2016 SATU Joint Research Scheme Project Report

Project Title	Establishment of a Diagnostic Decision Support in Genetic Developmental and Intellectual Disabilities (DD/ID) Diagnostics for Medical Institutions
NCKU PI / Co-PI	呂執中 Jrjung Lyu/林啟禎 Mark Lin
NCKU Host Unit	Center for Quality & Innovation, NCKU
Foreign Co-PI and Institute	Dean Jasmy Bin Yunus/Universiti Teknologi Malaysia, Malaysia Professor Er Meng Joo/Nanyang Technological University, Singapore
Visiting date	2016/9/24

I. Objectives

As the profound development of Genome Sciences and the concept of precision medicine, the applications of genetic testing products in the hospitals and clinics are widely considered. However, most genetic testing systems or products are relatively expensive and not fully communicated and consulted with physician toward the clinical diagnosis in the development processes. An initiative proposed by NCKU and Phalanx is to develop a scheme for drawing up the analysis of genetic testing procedures among biotechnology companies and medical institutions, which include clinical symptoms and genetic test data collection, confirmation of genetic testing results, and a reporting system combined the observations of clinical phenotype and the results of genetic testing. The objectives are to extend the applicability of the proposed scheme and prototype system, we call for participation in order to produce a more precise and professional report for medical diagnostic.

II. Collaborative Strategy

1. Organize a workshop “Seminar for Decision Support in Genetic Diagnostics” at NCKUH on 9/24.
2. Conference call among NCKU, UTM, and Phalanx to discuss further details.

2016 SATU Joint Research Scheme

Project Report

Project Title	Establishment of a Diagnostic Decision Support in Genetic Developmental and Intellectual Disabilities (DD/ID) Diagnostics for Medical Institutions
NCKU PI / Co-PI	呂執中 Jrjung Lyu/林啟禎 Mark Lin
NCKU Host Unit	Center for Quality & Innovation, NCKU
Foreign Co-PI and Institute	Dean Jasmy Bin Yunus/Universiti Teknologi Malaysia, Malaysia Professor Er Meng Joo/Nanyang Technological University, Singapore
Visiting date	2016/9/24

III. Summary of Current Progress in Collaborative Research

1. Workshop was opening by Dean JY Chang from NCKU and Dr. Shoumen Datta from MIT. Doctor Pao-Yen Lin from NCKU and Steve Quay from Atoss also presented their suggested applications.
2. Dean Yunus assigned his team members to sign a formal agreement with Phalanx for future research cooperation.

IV. Future Perspectives

While CQI from NCKU has already initiated a project to co-work on a MOEA supported project, through this workshop, CQI had established a formal cooperation with NCKUH. The project to enable UTM to co-work with NCKU is still waiting for the updated progress from the government funding policy.

Annex 5: An Initiative about Student Learning Mobility and Regional Collaboration through SATU Platform

I. Background Information

As the Southeast Asian region is facing common challenges in economic and societal development, it is essential for our region to first forge a pan-regional identity as “brand” recognition has grown rapidly in past 20 years and has been widespread achieved. The successful practice of the European Union has illustrated how mobility can bring about the set of linked benefits to the human capital of participants, the creation of personal links across borders, language learning and breaking down institutional barriers. The European Community Action Scheme for the Mobility of University Students (ERASMUS) program, which made its debut in 1987, has proved that young people will play an instrumental role in shaping this pan-regional ideology. It is therefore believed developing initiatives on cross-border education cooperation will be an important consideration for higher education within the region. Our theme this year is titled ‘Student Learning Mobility and Regional Collaboration’. During the two-day forum, it is expected to bring together those delegates from prestigious universities of Southeast and South Asian countries to support, pursue and work towards the achievement of the priorities outlined for cross-country education collaborations. Participants will have a great opportunity to exchange their expertise and experiences in the subject matter to resolve emerging challenges, highlight examples of feasible practices and achieve positive synergy through the combined efforts. Under the theme, there are a number of session topics which will be addressed to enable a broad range of experiences and perspectives to be shared. We believe that those sessions put the barriers of cross-border education collaboration into perspective and propose the potential strategies for student mobility problems even over the horizon. As always, the purpose of the SATU Presidents' Forum is to connect those universities in Southeast Asia, South Asia and Taiwan in order to exchange important ideas and experiences to benefit the regional development not only in education but also in society. Undoubtedly, we certainly can catalyze our partnership for promoting student learning mobility and regional collaboration with your continued participation.

Proposed Action

1. Proposed Action 1: Call for participation through the SATU platform.
2. Proposed Action 2: Review SATU member universities' current strategies and actions on student mobility and regional collaboration.
3. Proposed Action 3: Form a working committee to support action operation mentioned above.
4. Proposed Action 4: Initiate an ERASMUS-like program, tentatively called Satu Mobility Action for Regional Talent (SMART) program.

Annex 6: Themes and date for 2017 Steering Committee Meeting

I. Background Information

In response to the emerging changes in the Southeast Asia region and Taiwan, National Cheng Kung University (NCKU) organized the Presidents' Forum of Southeast Asia Universities (SATU Presidents' Forum) in October 2003 in Taipei, Taiwan. The organization, a collaboration initiated by the presidents of prestigious universities in Southeast Asia and Taiwan, reached an accord that higher educational institutions in this region should create a venue to advance the quality of higher education and to encourage international academic cooperation. Since then the SATU Presidents' Forum has been utilized by its members to constructively adapt to changing economic, social, political, and educational conditions, including those brought about by the forces of globalization. This consortium of universities continues to foster regional communication and academic collaboration.

II. Proposed Actions:

1. Dates:

The Steering Committee decides the date of the 2017 Annual Steering Committee Meeting. The SATU International Secretariat proposes that the 2017 Annual Steering Committee Meeting be held in late October or early November.

~ October 2017 ~						
Sun	Mon	Tue	Wed	Thu	Fri	Sat
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

~ November 2017 ~						
Sun	Mon	Tue	Wed	Thu	Fri	Sat
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

2. Host University

The Steering Committee discusses and decides the university to host the 2017 Annual Steering Committee Meeting.

3. Provisional Theme

The SATU International Secretariat proposes two provisional themes for the 2017 Annual Steering Committee Meeting.

A. International internship

B. Global competence

4. Approval of 2017 Activities plan

Time	Activities
2017 April - October	SATU Joint Research Scheme
2017 July - August	TCUS International Summer School
2017 July - August	SATU Summer Intensive Program
2017 October - November	SATU Steering Committee Meeting